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ORDINARY CONGRESS

QUITO 2026

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Annual Report





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I BELIEVE IN FOOTBALL

I believe in football, in its values, and in its power to improve and unite people and societies.

I believe in everything football teaches us, especially that teamwork is more important than individuals and is essential to achieving goals.

I believe in the rules and laws of football, which guarantee fair play and sporting justice.

I believe that with unity and principles, football and sport grow and develop.

I believe in South American players and in providing them with adequate infrastructure and playing fields to develop their talent.

I believe in South American coaches, who are hungry for glory and prepare themselves to achieve it.

I believe in South American referees, who strive to train themselves and seek excellence.

I believe in South American leadership and its ability to work with responsibility and a strategic vision.

I believe in South American fans and in offering them exciting tournaments and higher quality experiences.

I believe that sporting results should be decided on the field, not in offices.

I believe in sporting rivalry: on the field there are opponents, never enemies.

I believe that the team that wants to win the most wins: the team that works the hardest, that shows solidarity, that has talent and, above all, conviction.

I believe in fighting tirelessly against violence and discrimination in football.

I believe that intolerance and racism have no place in football.

I believe that money cannot be the ultimate goal of management, but only a means to an end. The goal must always be football.

I believe that football has no limits and that it should be at the forefront of the world of sports: I believe in innovation, creativity, and creating new experiences.

I believe that football should be independent and autonomous, and never used as a weapon to attack or undermine opponents.

I believe in transparency on and off the field and in reinvesting in football what it generates.

I believe that stadiums are sacred temples and I believe in the magic of goals.

I believe in street football and neighborhood football and in all forms of this sport.

I believe that soccer belongs to no one and, yet, at the same time, I believe it belongs to everyone.

I believe in the plurality of opinions and that no one has the absolute truth.

I believe in dialogue and unity.

*I believe that football is always football, whether it is played by men or women.
I believe that football has no borders, but I also believe that it was born in
South America and that South American football is the best in the world.
I believe in a future of greatness for South American football, maintaining its essence, being
true to ourselves, and promoting new talent.
I firmly believe that the ball cannot stop. I made this conviction a banner of my
administration at CONMEBOL: Neither violence, nor crises, nor the pandemic could stop
South American football.*

**I am convinced that
you cannot live without
believing in something.**

**And when it comes to
believing, it is best to
*believe big!***



Alejandro Domínguez W-S
President of CONMEBOL



CONMEBOL COUNCIL



Sr. Alejandro Domínguez
Wilson-Smith
President of CONMEBOL
Paraguay



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Wilson-Smith
Vice President of FIFA
and President of the FIFA
Finance Committee
Paraguay



Sr. Ramón Jesurún
CONMEBOL Representative
to the FIFA Council
Colombia



Sr. Ignacio Alonso
CONMEBOL Representative
to the FIFA Council
Uruguay



Sr. Claudio Tapia
CONMEBOL Representative
to the FIFA Council
Argentina



Sra. María Sol Muñoz
CONMEBOL Representative
to the FIFA Council
Ecuador



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2025 ACHIEVEMENTS

CONMEBOL's four strategic pillars: **1. Reinvest in football**, **2. Clear Rules**, **3. Leading Institution**, and **4. Fan-Centric** guide every action undertaken by the institution, and permeate through the Presidency, the Council, the Offices, and the Member Associations.

These guidelines constitute the rules of the game and lead all the institution's collaborators and partners, with the aim of consolidating a modern, transparent management model focused on the comprehensive development of South American football.

The following is a summary of some of the most significant progresses made under each pillar:



Reinvest in football

Generate new resources and income that are exclusively allocated to the growth and strengthening of sports activity.



Modernization of 100+ stadiums across the 10 Member Associations.



USD 43.977.991 allocated to strategic projects together with Member Associations.



Investment in infrastructure and institutional legacy:

- Inauguration of the **CONMEBOL SUMA Complex**, with an investment exceeding USD 5.15 million, financed with recovered funds and geared towards community development.
- Expansion of the **CONMEBOL Convention Centre** and the **Bourbon Hotel** in Luque, strengthening the capacity to host international events.

Historical prize money distribution in competitions:



CONMEBOL Libertadores:
USD 209.090.000
distributed across all phases



CONMEBOL Sudamericana:
USD 78.775.000
a record for the tournament



With a record cumulative attendance of:
4.396.259
spectators



Development for South American football:

165 development initiatives through the CONMEBOL Evolution programme, with an investment of **USD 13+ million**, which benefitted more than 53,000 participants throughout the region.



Clear Rules

Bring fair play to all areas, focusing on Sporting Justice, Economic Justice and Historical Justice.



Strengthening the disciplinary system

- There was a **20.7%** reduction in cases of violence compared to 2014 and a 13.5% reduction in comparable competitions. In the CONMEBOL Libertadores, cases decreased from **78 to 60**.
- Regarding discrimination, 18 cases remained, with improvements in detection mechanisms: 13 cases were initiated by reports from Match Officials. Furthermore, additional sporting sanctions were incorporated.



Integrity and compliance:

- Prevention, control, and training systems were strengthened and aligned with international standards, consolidating a safer and more reliable ecosystem for South American football.
- **Active participation in working groups** with INTERPOL, FIFA, and UEFA reaffirmed the commitment to integrity and international cooperation.



Financial Fair Play Implementation:

- Progress was made in implementing a system designed to promote the economic sustainability of clubs, improve spending control, and ensure compliance with contractual obligations.



Strengthening of the anti-doping system

- Technological innovations such as **Dried Blood Spot (DBS)** testing were incorporated, optimising control processes and reinforcing early detection, in line with international standards.



Leading Institution

Consolidate CONMEBOL as an innovative institution, that develops leaders, strengthens teamwork and enhances internal and external communication.



International positioning

Asunción, Paraguay hosted the **75th FIFA Congress**, bringing together **more than 2,000 football representatives** from around the world and positioned South America at centre stage.



Institutional leadership

Re-election of President Alejandro Domínguez during CONMEBOL's 81st Ordinary Congress consolidating a process of stability, growth and institutional confidence initiated in 2016.



Governance and strategic management

Management models were strengthened with a focus on transparency, efficiency and long-term planning, including the implementation of KPIs for all employees and the strengthening of relations with Member Associations.



Employee development and organizational culture

Initiatives such as the **"Mi Primer Viaje"** (My First Trip) programme and the implementation of diversity, equity, and inclusion policies were promoted, fostering a stronger, more inclusive, and results-oriented organisational culture.



South American football projection in the world

CONMEBOL led strategic initiatives related to the 2030 World Cup, reaffirming its role as a key player in the development of global football.



Fan Centric

Improve the overall fan experience, whether in stadiums or through digital products and innovative formats, promoting football values and eliminating violence.



Audience Expansion and Digital Ecosystem

The competitions reached a total audience of **709 million viewers**.



Content and new stories

The series **"Copa América: The Legacy"** was launched and marked a milestone in the way football is portrayed, becoming the most-watched content in the region after its premiere.

Likewise, initiatives such as **Notifulbo** and **"De Cero a Fan"** (From Zero to Fan) allowed us to connect with new audiences, especially young people and children.



Fan experiences

The continental finals incorporated Fan Zones, massive events, and the first halftime show in the CONMEBOL Sudamericana, elevating the sporting spectacle experience.

Digital platforms registered:



88 million
followers
(+15%)



21 billion
impressions



9,45 billion
video views



Renovation of the CONMEBOL Museum:

The renovated museum solidified its position as a new point of connection with fans. During the year, it welcomed more than 64,000 visitors, with a record 11,000 people in July.



Inclusion, respect and protection

Initiatives such as the **"Camiseta Cero"** (Zero Jersey) campaign, the partnership with Sunflower, and monitoring against digital abuse on social media were promoted, strengthening a safer, more inclusive, and respectful environment for all those involved in football.

OPINION FROM PWC INDEPENDENT AUDITORS ON THE FINANCIAL STATEMENTS AS OF DECEMBER 31, 2025



FREE TRANSLATION OF THE ORIGINAL REPORT IN SPANISH

REPORT OF THE INDEPENDENT AUDITORS

March 16, 2026

To the President and Members of the
South American Football Confederation – CONMEBOL

We have examined the attached financial statements corresponding to the South American Football Confederation (hereinafter “CONMEBOL”), which includes a statement of financial position as of December 31, 2025 and 2024, and the corresponding statements of income and expenditures, changes in equity, and cash flow for the years then ended, as well as a summary of significant accounting policies and other explanatory notes.

Managerial responsibility for the financial statements

Management is responsible for the adequate preparation and presentation of the aforementioned financial statements in accordance with the standards of financial information issued by Consejo de Contadores Públicos del Paraguay (in English Paraguayan Public Accountants Council). This responsibility includes the design, implementation and maintenance of relevant internal controls related to the adequate preparation and presentation of the financial statements so that they are free from material mistakes due to fraud or error, the selection and application of appropriate accounting policies and the implementation of reasonable accounting estimates according to circumstances.

Auditor responsibility

Our responsibility consists of expressing an opinion regarding the aforementioned financial statements based on our audit.

Scope

We conducted our audit in accordance with auditing standards in force in Paraguay issued by Consejo de Contadores Públicos del Paraguay (in English Paraguayan Public Accountants Council). Such standards require that we fulfill ethical requirements and plan and execute the audit with the objective to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence the amounts and disclosures in the financial statements. The selected procedures depend on the auditor's judgment, including the risk assessment of material misstatement of the financial statements, due to fraud or error. When implementing these risk assessments, the auditor considers relevant internal controls related to the adequate preparation and presentation of the Conmebol financial statements so as to design auditing procedures that are appropriate within the circumstances, but not with the purpose to express an opinion with regards to the effectiveness of the Conmebol internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We consider that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion, the accompanying financial statements present fairly, in all material respect, the financial position of CONMEBOL, as of December 31 2025 and 2024, the income and expenditures of their operations, the changes in equity, and cash flows for the years then ended, in accordance with the standards of financial information issued by Consejo de Contadores Públicos del Paraguay (in English Paraguayan Public Accountants Council).

PricewaterhouseCoopers S.R.L.

Gastón Scotover
Partner

STATEMENT OF FINANCIAL POSITION AS OF DECEMBER 31, 2025



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Asunción
16 MAR 2026
PricewaterhouseCoopers S.R.L.

FREE TRANSLATION OF THE ORIGINAL STATEMENT IN SPANISH

STATEMENT OF FINANCIAL POSITION
AS OF DECEMBER 31, 2025
(Presented with comparative figures as of December 31, 2024)

ASSETS	Notes	2025 USD	2024 USD
Current assets			
Cash and cash equivalents	3	66,781,167	74,707,904
Financial investments	4	319,163,666	292,104,414
Accounts receivable	5	46,484,155	135,441,041
Advance payments	6	43,769,872	45,504,751
Other assets	7	10,639,117	14,008,613
Total current assets		486,837,977	561,766,723
Non-current assets			
Accounts receivable	5	2,679,838	2,679,838
Advance payments	6	-	1,353,743
Property, plant and equipment	8	96,095,551	86,371,149
Restricted funds	9	9,999,884	9,999,884
Other assets		852,160	821,872
Total non-current assets		109,627,433	101,226,486
TOTAL ASSETS		596,465,410	662,993,209
LIABILITIES			
Current liabilities			
Accounts payable for tournaments	10	53,562,541	52,795,434
Providers and other accounts payable	11	51,846,550	62,772,535
Fiscal and labor debt	12	712,896	653,159
Deferred Revenue	13	234,898,720	272,287,584
Total current liabilities		341,020,707	388,508,712
Non-current liabilities			
Contingency provisions	14	1,307,683	701,388
Total non-current liabilities		1,307,683	701,388
TOTAL LIABILITIES		342,328,390	389,210,100
EQUITY			
Technical revaluation		39,000,805	39,000,805
Statutory reserve	15	103,335,035	35,281,257
Accumulated profit and loss balance		87,475,207	87,475,207
Fiscal year's profit and loss balance		24,325,973	112,025,840
Total Equity		254,137,020	273,783,109
TOTAL LIABILITIES AND EQUITY		596,465,410	662,993,209

The attached notes 1 to 30 are an integral part of these financial statements.

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Confederación Sudamericana de Fútbol

Avda. Sudamericana y Valois Rivarola
Luque - Paraguay

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STATEMENT OF INCOME AND EXPENDITURES AS OF DECEMBER 31, 2025



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Asunción

16 MAR 2026

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FREE TRANSLATION OF THE ORIGINAL STATEMENT IN SPANISH

STATEMENT OF INCOME AND EXPENDITURES

AS OF DECEMBER 31, 2025

(Presented with comparative figures as of December 31, 2024)

	Notes	Fiscal Year ending on December 31	
		2025	2024
		USD	USD
Tournament revenues	16 a)	550,028,341	847,027,490
Other income	17	2,333,025	2,836,742
Total operating revenues		552,361,366	849,864,232
Tournament organization	16 b)	(403,704,384)	(536,489,858)
Council and commissions	18	(15,037,740)	(12,582,574)
Commercialization and marketing	19	(58,992,274)	(114,530,627)
Other competitions and development	20	(20,564,061)	(16,739,069)
Administration expenses	21	(21,534,874)	(16,844,927)
Local and foreign taxes	22	(6,238,725)	(6,371,766)
Total operating expenses		(526,072,058)	(703,558,821)
Operating result		26,289,308	146,305,411
Depreciation and amortization	23	(2,057,625)	(1,670,422)
Net financial result	24	15,247,105	18,807,634
Difference between income and expenditures before financial assistance for the development of South American football		39,478,788	163,442,623
Financial assistance for the development of South American football	26	(15,000,000)	(51,300,000)
Earnings before taxes		24,478,788	112,142,623
Income tax	27	(152,815)	(116,783)
DIFFERENCE IN INCOME AND EXPENSE FOR THE YEAR		24,325,973	112,025,840

Confederación Sudamericana de Fútbol

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Luque - Paraguay

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FREE TRANSLATION OF THE ORIGINAL STATEMENT IN SPANISH

STATEMENT OF CHANGES IN EQUITY AS OF DECEMBER 31, 2025

[Presented with comparative figures as of December 31, 2024]

[Expressed in U.S. dollars]

	Technical Revaluation	Statutory Reserve	Fiscal Year's Accumulated Income		Net Equity
			Accrued	Of the Fiscal Year	
Balance as of January 1, 2024	39,000,805	3,940,810	87,475,207	31,340,447	161,757,269
Transfer to difference in accrued income and expenditures	-	31,340,447	-	(31,340,447)	-
Difference in income and expenditures for the fiscal year	-	-	-	112,025,840	112,025,840
Balance as of December 31, 2024	39,000,805	35,281,257	87,475,207	112,025,840	273,783,109
Establishment of statutory reserve- Note 15/26 --78*/79* Congress	-	112,025,840	-	(112,025,840)	-
Reversal of statutory reserve- Note 15/26 --78*/79* Congress	-	(43,972,062)	-	-	(43,972,062)
Difference in income and expenditures for the fiscal year	-	-	-	24,325,973	24,325,973
Balance as of December 31, 2025	39,000,805	103,335,035	87,475,207	24,325,973	254,137,020

The attached notes 1 to 30 are an integral part of these financial statements.

STATEMENT OF CASH FLOW AS OF DECEMBER 31, 2025



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FREE TRANSLATION OF THE ORIGINAL STATEMENT IN SPANISH

STATEMENT OF CASH FLOWS
CORRESPONDING TO THE FISCAL YEAR ENDING ON DECEMBER 31, 2025
(Presented with comparative figures with the fiscal year ending on December 31, 2024)
(Expressed in U.S. dollars)

	As of December 31,	
	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Income from tournaments - development – WFRF	500,645,228	614,143,221
Deferred income	101,652,068	35,172,143
Expenditures on competitions and development	(546,665,095)	(668,768,050)
Cash Used for Other Activities	(33,822,807)	(9,402,538)
Tax payments	(6,917,068)	(6,549,872)
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	14,892,326	(35,405,096)
CASH FLOWS FROM INVESTING ACTIVITIES		
Net (increase)/(decrease) in temporary investments	(10,928,126)	31,964,938
Additions to property, plant, equipment, and investment	(11,890,937)	(5,759,617)
NET CASH (USED IN) PROVIDED BY INVESTING ACTIVITIES	(22,819,063)	26,205,321
(Decrease) in cash and cash equivalents	(7,926,737)	(9,199,775)
Cash and cash equivalents at the beginning of the fiscal year	74,707,904	83,907,679
CASH AND CASH EQUIVALENTS AT THE END OF THE FISCAL YEAR	66,781,167	74,707,904

The attached notes 1 to 30 are an integral part of these financial statements.

ESTIMATED 2026 STATEMENT OF INCOME AND EXPENDITURES

The projected statement of income and expenditures for the 2026 fiscal year is presented below:

	Thousands of USD	%
Income		
Operating Income		
Income from Tournaments	540,102	95.2%
Other Income	26,951	4.8%
Total Income	567,053	100.0%
Expenditures		
Operating Expenditures		
Tournament organization	-415,169	73.2%
Committee and Commissions	-18,752	3.3%
Marketing and Commercialization	-56,027	9.9%
Other Competitions and Development	-17,517	3.1%
Administration Expenditures	-37,257	6.6%
Taxes and Social Expenditures	-6,571	1.2%
Total Expenditures	-551,292	97.2%
DIFFERENCE BETWEEN OPERATING INCOME & EXPENDITURES	15,760	2.8%
Financial Assistance for football development	-15,000	2.6%
Difference Between Income and Expenditures	760	0.2%

2026, the fourth and closing year of the 2023–2026 commercial cycle, will consolidate the results reached, reflecting the positioning and growing value of tournaments organised by CONMEBOL.

The total income of USD 567.1 million correspond to:

- USD 514.1 million from sales of commercial rights for the CONMEBOL Libertadores, CONMEBOL Sudamericana, CONMEBOL Recopa and other development tournaments;
- USD 10.0 million for projects applying to the World Football Remission Fund;
- USD 16.0 million for FIFA Forward programmes and contributions made by FIFA for the CONMEBOL Liga de Naciones Femenina;
- USD 27.0 million corresponding mainly to income generated by gained interests and others. The expenses corresponding to the organization of tournaments and the operational management of CONMEBOL (USD 551.3 million) correspond to:

The expenses corresponding to the organization of tournaments and the operational management of CONMEBOL (USD 551.3 million) correspond to:

- USD 316.5 million in contributions for participation and sporting merit for Clubs for the CONMEBOL Libertadores, CONMEBOL Sudamericana, CONMEBOL Recopa, CONMEBOL Libertadores Femenina, and contributions to Member Associations for the CONMEBOL Liga de Naciones Femenina, as well as contributions to strengthen tournaments within Member Associations.
- USD 2.5 million for logistical costs within the framework of the CONMEBOL Liga de Naciones Femenina;
- USD 27.9 million in match production and VAR technology expenditures in the CONMEBOL Libertadores, CONMEBOL Sudamericana, CONMEBOL Recopa and other club and national team tournaments;
- USD 17.0 million in referee and doctor fees, airfare, accommodation, training sessions, doping control expenditures, and costs related to VAR.
- USD 52.6 million in tournament organization logistics, delegate fees, airfare, accommodation for Match Officials, trophies and medals, and projects financed by the World Football Remission Fund,
- USD 15.0 million in South American Football Development programmes with FIFA Forward funds;
- USD 2.5 million for the CONMEBOL Evolución Program financed with institutional funds;
- USD 56.0 million in Marketing and Commercialization expenses, including commissions from agencies for the commercialization of broadcasting and sponsorship rights.
- USD 14.4 million for taxes and other expenses related to football management.
- USD 46.9 million allocated for the governance, management and administration of football, including expenses related to operations for the FIFA World Cup 2026.

This budget forecasts a Net Operating Result of USD 15.760 million.

- USD 15.0 million allocated to Member Associations. As has been the practice in this commercial cycle, it is estimated that USD 1.5 will be disbursed to each association, subject to accountability.

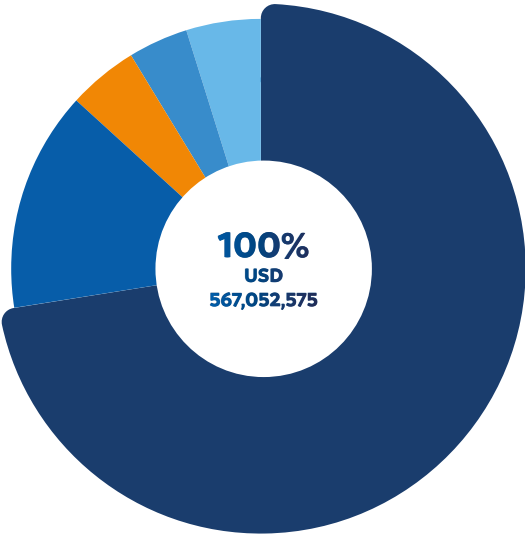
The expected result at the end 2026 is a surplus of USD 0.8 million.

INCOME (IN MILLIONS OF USD)

● Other income from tournaments	4%
TOTAL	21.9
Disciplinary Unit	7.0
Recovery	4.9
Ticket sales	10

● FIFA Fwd and WFRF	5%
TOTAL	26.0
FIFA Forward	16.0
WFRF	10.0

● Sponsors	14%
TOTAL	81.2
Clubs	79.6
National Teams	1.6



● Other Income Financial management	5%
TOTAL	27.0
Investments	22.0
Other Income	5.0

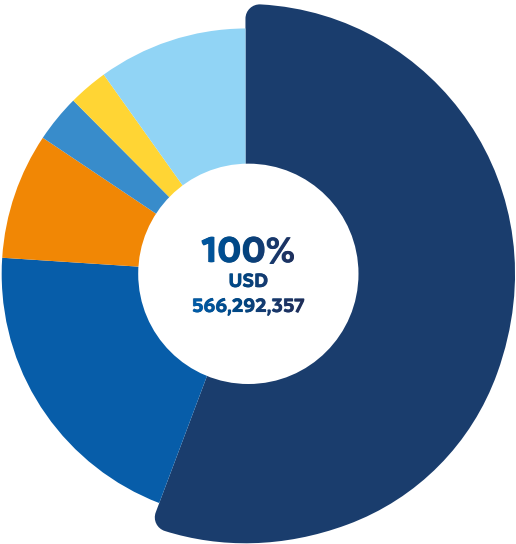
● TV Rights	72%
TOTAL	411.0
Clubs	408.5
National Teams	2.5

EXPENDITURES (IN MILLIONS OF USD)

FIFA Fwd & CONMEBOL Evolución	3%
TOTAL	17.5
FIFA Fwd	15.0
CONMEBOL Evolución	2.5

Governance and Football Management	8%
TOTAL	46.9
FIFA World Cup 2026	6.5
Governance	17.5
Tax Obligations & Administration	22.9

Tournament org. and Logistics	20%
TOTAL	114.3
CONMEBOL Liga de Naciones Femenina	2.5
Match production	27.9
Refereeing, VAR & Doctors	17.0
Organization logistics	52.6
Taxes related to operations	14.4



Support for Member Associations	3%
TOTAL	15.0
Member Associations	15.0

Marketing and Commercialization	10%
TOTAL	56.0
Commercial	47.1
Marketing	8.9

Contributions and Sports Merit	56%
TOTAL	316.5
Libertadores	211.5
Sudamericana	84.6
Recopa	2.7
Libertadores Femenina	3.7
Liga de Naciones Femenina	4.0
Contributions to Local Leagues at MA's	10.0

2026 BUDGET FOR PLANNED INVESTMENT

INSTITUTIONAL FUNDS	Amount (USD).
CONMEBOL digital platform software	1,240,000
CONMEBOL Stadium	9,450,000
Computer and Communication Systems and equipment	282,150
Machines, Equipment, Furniture and Tools	338,000
Construction works at Headquarters and the CONMEBOL Pitch	219,000
Convention Centre and South American Football Museum	3,662,000
Storage and Work Safety	857,500
Sub total	16.048.650
THIRD PARTY FUNDS	Amount (USD).
CETA (financed with WFRF funds)	850,000
Sub total	850.000
Total general	16,898,650

The budget set for investments planned for the 2026 fiscal year includes projects that are aimed at:

Strengthening institutional infrastructure:

- Improvements and remodelling works for the CONMEBOL Stadium.
- Investments in the Convention Centre and Museum of South American Football.

Technological modernization:

- Digital integration and implementation of CONMEBOL platforms.
- Investments in systems, licenses, and IT and communication equipment to upgrade the technological infrastructure.

Operational capability improvements:

- Maintenance work and improvements to the headquarters building and the CONMEBOL pitch.
- Purchase of machinery, equipment, furniture, and tools.
- Projects related to the institutional storage space and occupational safety.
- Investment in the CETA project (carried out with WFRF funds).
-

93% INVESTMENT IN FOOTBALL 2026

CONMEBOL projects a direct investment in football that amounts to USD 525.9 million, equivalent to 93% of its total budgeted expenditures, for the 2026 fiscal year. This level of investment reaffirms its commitment to the sustained growth and enhancement of football within the region during this final year of the 2023–2026 commercial cycle.

Contributions to clubs based on participation and sports merit represent 55% of total expenditures. This approach bolsters the competitiveness of both clubs and national teams, while simultaneously driving football development at the regional level.

Furthermore, the investment plan allocates substantial resources to the organization and operation of tournaments, including match production, refereeing, VAR, and logistics, ensuring high standards of quality, transparency, and efficiency across all competitions.

And to support this, funds have been allocated for development program through CONMEBOL Evolución, and funded by FIFA Forward; support for Member Associations and projects financed by the World Football Remission Fund; and the advancement of women's football through the Liga de Naciones, which serves as a qualifying platform for the 2027 FIFA Women's World Cup.

The Marketing and Commercialization category, for its part, plays a strategic role in generating the income that supports this entire model, as it contemplates the commissions associated with the commercialization of broadcasting rights and sponsorship agreements.

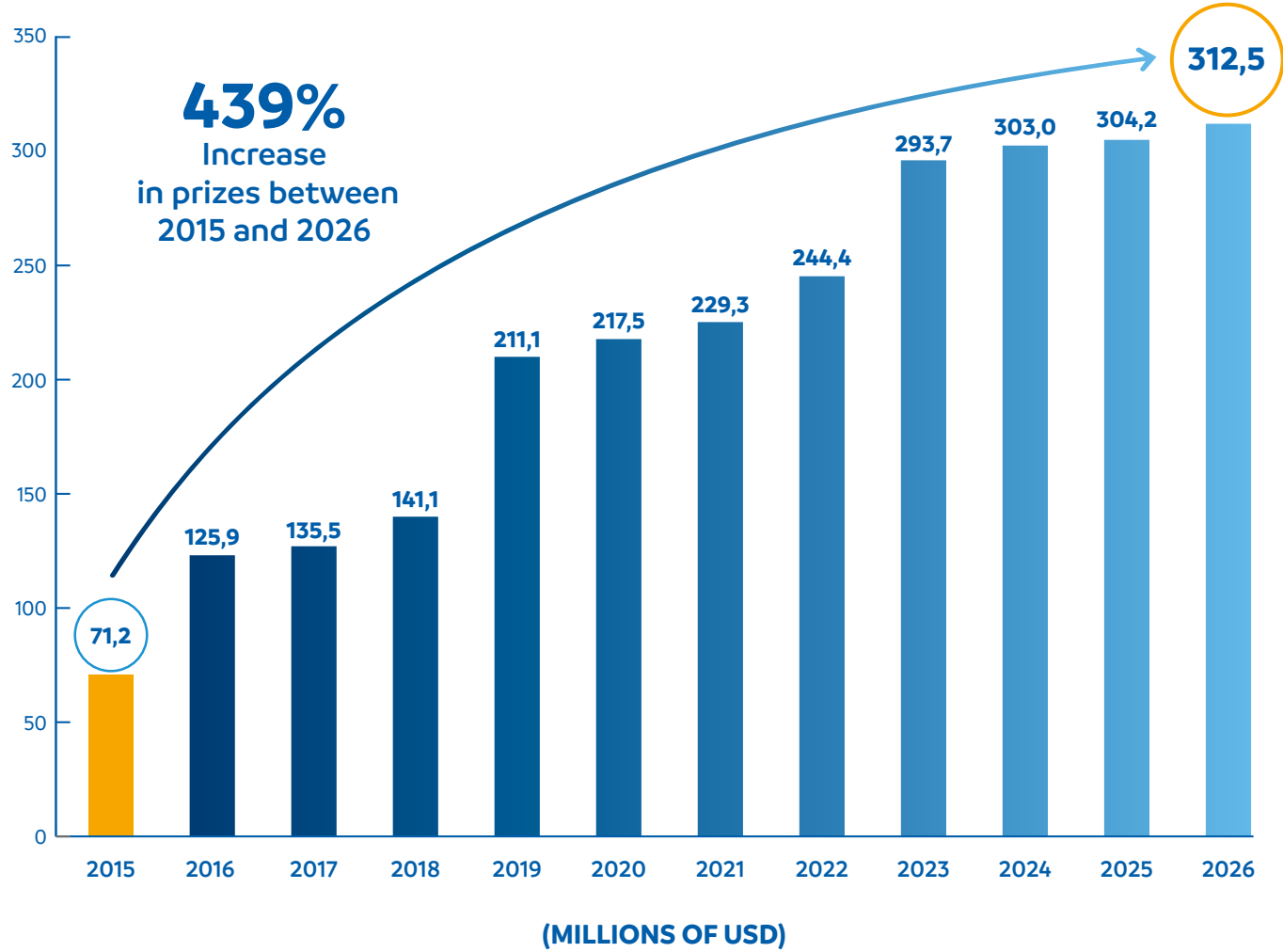
Altogether, this investment structure reflects a management approach firmly focused on the sustainability, competitiveness, and integral development of South American football.

INVESTMENT IN FOOTBALL – 2026 BUDGET (IN MILLIONS OF USD)

	MILLIONS OF USD	%
Total Budgeted Expenditure	566,3	100%
Direct Investment in Football		
Participation and Sporting Merit Contributions - Clubs	312,5	55%
Liga de Naciones Femenina	6,5	1%
FIFA World Cup 2026	6,5	1%
Projects - World Football Remission Fund	9,3	2%
Match Production	27,9	5%
Refereeing, VAR, Doctors	17,0	3%
Tournament Organization Logistics	43,3	8%
FIFA Forward - CONMEBOL Evolución	15,0	3%
Support for Member Associations	17,5	3%
Marketing and Commercialization	56,0	10%
Taxes and Football Administration	14,4	3%
Total Direct Investment In Football	525,9	93%

EVOLUTION OF CLUB TOURNAMENTS PRIZES

The following graph shows the evolution of prizes awarded for participation and sports merit in club level tournaments.



TOURNAMENT CONTRIBUTIONS TO CLUBS IN CONMEBOL LIBERTADORES, COMPARING THE LAST 5 YEARS

2022	2023	2024	2024	2026
↓	↓	↓	↓	↓
TEAMS: 47	TEAMS: 47	TEAMS: 47	TEAMS: 47	TEAMS: 47
↓	↓	↓	↓	↓
MATCHES: 155	MATCHES: 155	MATCHES: 155	MATCHES: 155	MATCHES: 155
↓	↓	↓	↓	↓
USD 170,000,000	USD 202,100,000	USD 207,430,000	USD 209,090,000	USD 211,500,000

ECONOMIC REGIME - CONMEBOL LIBERTADORES 2026

	Runner-Up	Champion
Starting at Phase 1	18,790,000	36,790,000*

	2026	Number of matches	2026
Phase	Total USD		Total USD
Phase 1	400,000	6	2,400,000
Phase 2	500,000	16	8,000,000
Phase 3	600,000	8	4,800,000
Total Preliminary Phase			15,200,000
Group Phase	1,000,000	96	96,000,000
Sports Merit - Gp	340,000		25,500,000
Round Of Sixteen	1,250,000	16	20,000,000
Quarter Final	1,700,000	8	13,600,000
Semifinal	2,300,000	4	9,200,000
Runner-Up	7,000,000	1	7,000,000
Champion	25,000,000	1	25,000,000
Total		155	211,500,000

(*) 100% of Group Phase victories are considered.

TOURNAMENT CONTRIBUTIONS TO CLUBS IN CONMEBOL SUDAMERICANA, COMPARING THE LAST 5 YEARS

2022	2023	2024	2025	2026
↓	↓	↓	↓	↓
TEAMS: 56	TEAMS: 56	TEAMS: 56	TEAMS: 56	TEAMS: 56
↓	↓	↓	↓	↓
MATCHES: 157	MATCHES: 157	MATCHES: 157	MATCHES: 157	MATCHES: 157
↓	↓	↓	↓	↓
USD 59,960,000	USD 75,880,000	USD 79,195,000	USD 78,775,000	USD 84,675,000

ECONOMIC REGIME - CONMEBOL SUDAMERICANA 2026

	Runner-Up	Champion
Starting at Phase 1	6,475,000	13,975,000*

	2026	Number of matches	2026
Phase	Total USD		Total USD
First Phase - Home	225,000	16	3,600,000
First Phase - Away	250,000	16	4,000,000
Group Phase	300,000	96	28,800,000
Sports Merit - Gp	125,000		9,375,000
Preliminary Phase	500,000	16	8,000,000
Round Of Sixteen	600,000	16	9,600,000
Quarter Final	700,000	8	5,600,000
Semifinal	800,000	4	3,200,000
Runner -Up	2,500,000	1	2,500,000
Champion	10,000,000	1	10,000,000
Total		157	84,675,000

(*) 100% of Group Phase victories are considered.

TOURNAMENT CONTRIBUTIONS TO CLUBS IN CONMEBOL RECOPA, COMPARING THE LAST 5 YEARS

2022	2023	2024	2025	2026
↓	↓	↓	↓	↓
TEAMS: 2	TEAMS: 2	TEAMS: 2	TEAMS: 2	TEAMS: 2
↓	↓	↓	↓	↓
MATCHES: 2	MATCHES: 2	MATCHES: 2	MATCHES: 2	MATCHES: 2
↓	↓	↓	↓	↓
USD 2,400,000	USD 2,700,000	USD 2,700,000	USD 2,700,000	USD 2,700,000

ECONOMIC REGIME - CONMEBOL RECOPA 2026

	Matches 2026	2026
Champion	1	1,800,000
Runner-up	1	900,000
Total	2	2,700,000

CONMEBOL CONTRIBUTIONS TO MEMBER ASSOCIATIONS (USD 1,000,000 EACH) ALLOCATED TOWARDS STRENGTHENING LOCAL TOURNAMENTS

	Amount	Number	2026
Member Associations	1,000,000	10	10,000,000
Total		10	10,000,000

CONMEBOL CONTRIBUTIONS TO MEMBER ASSOCIATIONS ALLOCATED TOWARDS PREPARING THE CONMEBOL LIGA DE NACIONES FEMENINA

	Amount	Number	2026
Participating team	200,000	20	4,000,000
Total		20	4,000,000

TOURNAMENT CONTRIBUTIONS TO CLUBS IN CONMEBOL LIBERTADORES FEMENINA, COMPARING THE LAST 5 YEARS

2022	2023	2024	2025	2026
↓	↓	↓	↓	↓
TEAMS: 16	TEAMS: 16	TEAMS: 16	TEAMS: 16	TEAMS: 16
↓	↓	↓	↓	↓
MATCHES: 32	MATCHES: 32	MATCHES: 32	MATCHES: 32	MATCHES: 32
↓	↓	↓	↓	↓
USD 2,155,000	USD 3,350,000	USD 3,650,000	USD 3,650,000	USD 3,650,000

ECONOMIC REGIME - CONMEBOL LIBERTADORES FEMENINA 2026

	Runner-Up	Champion
Starting at Phase 1	650,000	2,050,000

	2026	Number of matches	2026
Phase	Total USD		Total USD
Champion	2,000,000	1	2,000,000
Runner-Up	600,000	1	600,000
3rd Place	250,000	1	250,000
Participation	50,000	16	800,000
Total			3,650,000

2026 ECONOMIC REGIME

2026 CLUBS	USD
2026 Prizes for Clubs	302,525,000
Contributions allocated to strengthening MA's tournaments	10,000,000
TOTAL Clubs + MAs	312,525,000

2026 National Teams	USD
Liga de Naciones Femenina	4,000,000
TOTAL National Teams	4,000,000

Grand Total 2026 Economic Regime	316,525,000
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CONMEBOL LIBERTADORES OFFICIAL BROADCASTERS



CONMEBOL SUDAMERICANA OFFICIAL BROADCASTERS



CONMEBOL LIBERTADORES GLOBAL SPONSORS



CONMEBOL SUDAMERICANA GLOBAL SPONSORS



CONMEBOL LIBERTADORES FEMENINA GLOBAL SPONSORS



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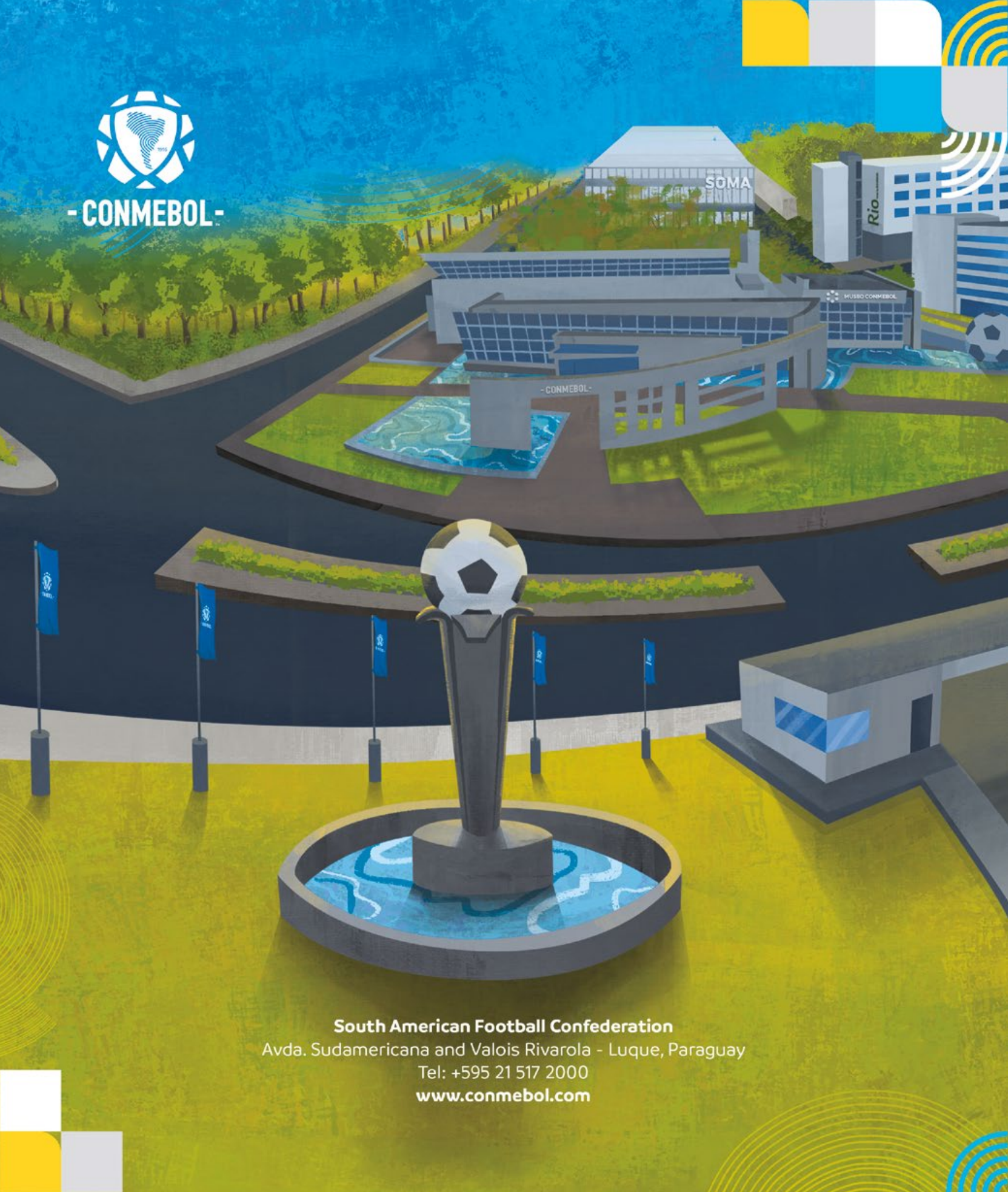
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